

UNIVERSITY

UNIVERSITY EXAMINATIONS

EMBU AND THARAKA CAMPUSES

EXAMINATION FOR THE AWARD OF DEGREE OF BACHELOR OF COMMERCE

BCOM 341: RISK MANAGEMENT

STREAMS: TIME: 2 HOURS

DAY/DATE: THURSDAY 12/04/2018 8.30 A.M. – 10.30 A.M.

INSTRUCTIONS:

- Answer QUESTION ONE and any other TWO questions.
- Your answer should be clear and precise.
- Do not write on the question paper.

QUESTION ONE

- (a) Giving relevant examples differentiate between the following terms as used in risk management.
 - (i) Objective and Subjective risk.

(2 marks)

(ii) Core Business risk and Safety Margin.

(2 marks)

(b) Explain the role of Risk Management in an organization.

(5 marks)

(c) Explain measures that can be applied to mitigate credit risks.

(5 marks)

- (d) Describe how other departments could be involved in risk management. (6 marks)
- (e) Explain factors that a risk manager should consider in deciding which risk management technique is appropriate. (6 marks)
- (f) Explain two roles of each of the following in risk management
 - (i) Employee Safety specialists and employee benefit specialists (2 marks)
 - (ii) Claims Analyst (2 marks)

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QUESTION TWO

- (a) In determining the appropriate method of risk management, a matrix can be used that classifies the various loss exposures according to frequency and severity. The matrix can be a useful guide to the risk manager. Explain (12 marks)
- (b) Explain the need for continuous review of risk management programmes. (8 marks)

QUESTION THREE

- (a) Describe five risk identification techniques that an organization may use to identify the firm risks. (10 marks)
- (b) Briefly explain the contents of a good risk management programme. (6 marks)
- (c) Explain the following terms.
 - (i) Issues Log (2 marks) (ii) Risk Register (2 marks)

QUESTION FOUR

(a) Risk management process is a detailed plan that if well adhered to saves the organizations many losses. Discuss a typical risk management process for a manufacturing firm.

(6 marks)

(b) Describe the contents of a good risk management manual. (8

(8 marks)

(c) Illustrate with the use of examples, three main types of risk exposures that a typical company may face. (6 marks)