

UNIVERSITY EXAMINATIONS

## EMBU CAMPUS

## FOURTH YEAR EXAMINATION FOR THE AWARD OF DEGREE OF BACHELOR OF EDUCATION (ARTS)

## BUST 421: MANAGEMENT ACCOUNTING II

STREAMS: BED (ARTS) (SB)
TIME: 2 HOURS
DAY/DATE:
INSTRUCTIONS: ANSWER QUESTION ONE AND ANY OTHER TWO

## QUESTION ONE

(a) Explain the need for a cost and management accounting system in an organization.
[6marks]
(b) Explain the importance of budgeting to an organization.
[6marks]
(c) Explain the following terms and give examples

| (i) | Sunk cost | $[3$ marks $]$ |
| :--- | :--- | :--- |
| (ii) | Period cost | $[3$ marks $]$ |
| (iii) | Process cost | $[3$ marks $]$ |
| (iv) | Fixed cost | $[3$ marks $]$ |

(d) Explain how management accounting is different from financial accounting.[6 marks]

## QUESTION TWO

(a) Costs can broadly be classified as either manufacturing or non-manufacturing costs. Using appropriate components of these costs explain this classification. [10 marks]
(b) Explain the role of management accounting in decision making for individuals and business.

## QUESTION THREE

(a) A product passes through three production processes A, B and C. The normal wastage of each process in $\mathrm{A}, \mathrm{B}$ and C is $3 \%, 5 \%$ and $8 \%$ respectively.

The wastage of the processes represents scrap which can be sold for sh. 0.2 shs. 0.50 and shs 1 for process A, B and C respectively. 10,000 units were issued to process A in the beginning of November 2016 at a cost of ksh. 1 per unit.

During the month, the following expenses were incurred:

|  | Process A | Process B | Process C |
| :--- | ---: | ---: | ---: |
| Additional material | 1000 | 1500 | 500 |
| Direct labour | 5000 | 8000 | 6500 |
| Direct expenses | 1050 | 1188 | 2009 |

The output of the processes were
Process A 9500
Process B 9100
PROCESS C 8100

## Required:

| Process accounts for | Process A | [5 marks] |
| :--- | :--- | :--- |
|  | Process B | $[5 \mathrm{marks}]$ |
|  | Process C | $[5 \mathrm{marks}]$ |
| (i) | Abnormal gain account | $[2 \mathrm{marks}]$ |
| (ii) | Abnormal loss account | $[2 \mathrm{marks}]$ |
| (iii) | Finished goods account | [1 mark] |

## QUESTION FOUR

(a) Kenya ltd manufactures three products $\mathrm{X}, \mathrm{Y}$ and Z . The following information relates to the products

| Sales forecast | Quantity | Price/unit |  |
| :---: | :---: | :---: | :---: |
|  | Product X | 1000 | Sh100 |
| Y | 2000 | Sh120 |  |
|  | Z | 1500 | Sh140 |


| Materials used in the company products are |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Material S1 sh. 4 per unit |  |  |  |  |
| Material S2 sh. 6 per unit |  |  |  |  |
| Material S3 sh. 9 per unit |  |  |  |  |
| Quantities used in product |  |  |  |  |
|  | S1 |  | S2 | S3 |
| X | 4 |  | 2 | - |
| Y | 3 |  | 3 | 2 |
| Z | 2 |  | 1 | 1 |
| Finished stock |  | X | Y | Z |
| Opening stock |  | 1000 | 1500 | 500 |
| Closing stock |  | 1100 | 1650 | 550 |
|  |  | S1 | S2 | S3 |
| Material stocks opening stock |  | 26000 | 20000 | 12000 |
| Closing stock |  | 31200 | 24000 | 14400 |

## Required:

(i) Sales budget in quantity and value [3 marks]
(ii) Production budget
(iii) Material usage budget
(iv) Material purchase budget
(b) Explain flexible budgets.

