CHUKA   **UNIVERSITY**

UNIVERSITY EXAMINATIONS

EXAMINATION FOR THE AWARD OF DEGREE OF BACHELOR OF COMMERCE

BCOM 470: PROJECT MANAGEMENT

STREAMS: Y4S1   **TIME: 2 HOURS**

DAY/DATE: MONDAY 4/12/2017   **2.30 P.M – 4.30 P.M**

INSTRUCTIONS:

- **Answer question one and any other two questions**

1.   The Tharaka Nithi county government started a project of planting trees along the river and hill tops and the lower sides of the county in October 2016 during the short rains. The projects coordination office was opened at Marimanti town. In October 2017 an assessment of the project was done. The assessment reveled that over fifty percentage of the trees planted have already dried up, yet 90% of the budget has already been spent. This project was donor funded and fortunately the local community is in full support of tab project as it offers jobs to the youth as well as promising larger funding to this part of the county. The donor is faced with two options; to withdraw the funding or to continue the project. The county government has appointed you as the project manager of this project to assist in making the right decision.

Required :

(a) Identify what went wrong with the project.   [10marks]
(b) Suggest and explain how the project can be revived.   [10marks]
(c) Explain your responsibilities as a project manager for this particular project.
                                                                         [10marks[

2.   (a) Many projects in Kenya take more time than planned or budgeted for. Give any five reasons to explain such deviation.   [10marks]

(b) Many projects in the developing counties are terminated before they complete their life cycle. Give five reasons to explain such failure.   [10marks]

3.   (a) Explain the importance of a project log frame in managing a project.   [10marks]

        (b) Discuss any five numerical methods that are used in project appraisal and selection.
                                                                                   [10marks]

4.   (a) Involvement of stakeholders in project planning is very important for any project . Discuss this statement.   [10marks]

        (b) When a project is completed it is handed over its owners (terminated) .Discuss any five termination activity for a project.   [10marks]