



**UNIVERSITY**

**UNIVERSITY EXAMINATIONS**

**EXAMINATION FOR THE AWARD OF DEGREE OF BACHELOR OF  
CRIMINOLOGY AND SECURITY STUDIES**

**CRSS 433: POLICE ORGANIZATION AND SUPERVISION**

**STREAMS: Y4**

**TIME: 2 HOURS**

**DAY/DATE : WEDNESDAY 22 /09/ 2021**

**8.30 AM – 10.30 AM**

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**INSTRUCTIONS TO CANDIDATES:**

- Answer Question One (Compulsory) and any other Two Questions.
- Question one carries 30 marks while all others are 20 marks each

**QUESTION ONE**

- a) Identify any five principles of effective policing according to Robert Peel. [5 Marks]
- b) Define fundamental Principles of organization that facilitate smooth functioning of police as an organization. [10 Marks]
- c) Explain how the following phrases are relevant in police ethics in the 21<sup>st</sup> century.
- i) Discretion [2 Marks]
  - ii) Use of Force [2 Marks]
  - iii) Confidentiality [2 Marks]
  - iv) Integrity [2 Marks]
  - v) Private Life [2 Marks]

**QUESTION TWO**

- a) Review challenges from without that undermines a commander's effective organizational communication in police. [10 Marks]
- b) As a police supervisor you are required to have both soft and hard skills in supervising your subordinates. Describe five of the soft skills. [10 Marks]

**QUESTION THREE**

As an example of organized organizations, police are established based on specific elements. Discuss them. [20 Marks]

**QUESTION FOUR**

- a) Due to changing working environments, police are forced to differently relay information to their clients. Examine these methods according to Wehrich, Koontz, 1993). [10 Marks]
- b) For a long time, police have been blamed from many quarters for underperformance in their areas of duty. As a section commander, analyze approaches you can use to ensure subordinates under you improve performance. [10 Marks]

**QUESTION FIVE**

- a) Using relevant examples, demonstrate how various organizational structures can apply in police as an organization. [10 Marks]
  - b) Early 2018 Kenya police service engineered structural reform agenda. This was resisted both in rank and file. Suggest techniques the minister of internal security as non-interested party could use to bring normalcy in the service. [10 Marks]
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