

CHUKA



UNIVERSITY

UNIVERSITY EXAMINATIONS

FOURTH YEAR EXAMINATION FOR THE AWARD OF DEGREE OF BACHELOR OF COMMERCE

BCOM 461: PROJECT MANAGEMENT

STREAMS: BCOM Y4S1

TIME: 2 HOURS

DAY/DATE: THURSDAY 23/09/2021

8.30 A.M – 10.30 A.M.

INSTRUCTIONS:

- Answer question ONE and any other TWO questions.
1. The county government of Tharaka Nithi has several projects to be implemented in the current financial year. These projects have all been approved by the country assembly. One of the projects is constructing a sub county Headquarters at a ten acre plot near Ndagani Market. The county government has settled at a ten storey building that will take five years to complete at a cost of Kshs. 5 Billion. It is expected to be a modern building having all the necessary facilities for the county government. The county government, on realizing that you did a project management course at Chuka University, has appointed you to be Project Manager on a contract of three years.

REQUIRED

- (a) The preparations that are necessary before the project can start. (10 marks)
 - (b) Your duties and responsibilities as the project manager. (10 marks)
 - (c) The challenges you are likely to face while implementing the project. (10 marks)
2. (a) Discuss the importance of conducting a feasibility study before a project can be implemented. (10 marks)
 - (b) Explain any five numerical methods that are used in project appraisal and selection process. (10 marks)
3. (a) Discuss the importance of subcontracting some parts of a project. (10 marks)

- (b) Give five reasons to explain why some projects fail in the developing countries before they are completed. (10 marks)
 - 4.
 - (a) Explain any five benefits of using network diagrams in managing projects. (10 marks)
 - (b) Explain why some projects may be terminated before they are completed. (10 marks)
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