

CHUKA



UNIVERSITY

UNIVERSITY EXAMINATIONS

**FOURTH YEAR EXAMINATION FOR THE AWARD OF DEGREE OF
BACHELOR OF COMMERCE**

BCOM 461: PROJECT MANAGEMENT

STREAMS: BCOM Y4S1

TIME: 2 HOURS

DAY/DATE: WEDNESDAY 24/3/2021

2.30 PM – 4.30 PM

INSTRUCTIONS:

- Answer question ONE (Compulsory) and any other Two.
- Do not write on the question paper.

Q.1. The county government of Tharaka Nithi has found out that a lot of farm product especially fruits like Bananas, avocados either go to waste or are sold at throw away prices. The government has therefore decided to construct a fruit processing factory at Giampampo Market. Due to financial constraints the county government has found a suitable Donor based in Europe. The donor will finance 80% of the whole project and the country government will finance the 20% difference. The donor has conducted a feasibility study for the project and has found it to be of benefit. The county government has to start the project in March 2021 and is expected to take five years to complete. The county government has appointed You to be the project manager for the project for a contract of three years.

Required

- (i) The preparations that are necessary before the project can start. [10 Marks]
- (ii) Your duties and responsibilities as a project manager. [10 Marks]
- (iii) The challenges that you are likely to face as a project manager while implementing this project. [10 Marks]

2(a) In Kenya many public projects take more time and costs than initially planned. Give Five reasons to explain the scenario. [10 Marks]

(b) Using suitable diagrams, describe the project life cycle. [10 Marks]

3(a) State and explain any five methods that are used in the selection and appraisal of project.

[10 Marks]

(b) Discuss the importance of a log frame in project management.

[10 Marks]

4(a) There are instances where projects are terminated before they are completed. Give five reasons to explain such premature termination of projects.

[10 Marks]

(b) When a successful project is completed, it is terminated. Before termination, preparations for termination is done (termination activities). State and explain any five termination activities of project.

[10 Marks]

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