

# THIRD YEAR EXAMINATION FOR THE AWARD OF DEGREE OF BACHELOR OF COMMERCE 

## BCOM 314: MANAGEMENT ACCOUNTING

STREAMS: BCOM (Y3S2)
TIME: 2 HOURS
DAY/DATE: WEDNESDAY 07/07/2021
8.30 A.M. - 10.30 A.M.

INSTRUCTIONS:

- Answer question one and any other two questions


## QUESTION ONE

(a) Mafuta Ltd Manufacturers a product named "Sun". The product undergoes three processes namely "A" "B" and "C".

The information below relates to process "C" for the month of October 2007.

1. The opening Work-in-progress was 1400 units valued at Sh. 25,100 . The closing W.I.P was 2000 units. The degree of completion for both opening and closing work-inprogress was as follows:

Particular
Transfer in cost (material 1) 100
Added materials 80
Labour 60
Overheads 40
2. The units transferred from process " $B$ " to process "C" were 10,600 while products processed and passed to finished goods account form process "C" were 9, 500 units.
3. Normal loss was expected at $10 \%$ of production.
4. Scrap from process "C" may be sold at sh. 10 per unit. The actual units scrapped were 500. These units had undergone the following degree of completion.

Particular
Transfer in cost (material 1) 100
Added materials
Direct Labour
Production overhead
5. The 10,600 units transferred from process B were valued at Sh. 240,000.
6. Costs incurred in the current period were:

Added materials Sh

Direct Labour 213,300

Production overhead
168,480

## Required:

(a) Equivalent units of production by element of cost.
(b) Valuation of finished goods.
(c) Valuation of closing work in process.
(d) Abnormal gain/loss account.
(e) Process II account
b) Differentiate between joint and by products using relevant examples.

## QUESTION TWO

(a) Assume that ABC Ltd makes four components with the following information:

|  | $\mathbf{W}$ | $\mathbf{X}$ | $\mathbf{Y}$ | $\mathbf{Z}$ |
| :--- | :--- | :--- | :--- | :--- |
| Selling price (per unit) | 16 | 21 | 10 | 18 |
| Production (units) | 1000 | 2000 | 4000 | 3000 |
| Unit marginal costs |  |  |  |  |
| Direct material | 4 | 5 | 2 | 4 |
| Direct labour | 8 | 9 | 4 | 6 |
| Variable O/H | 2 | 3 | 1 | 2 |
| Fixed O/H | 3 | 3 | 3 | 3 |
|  | $\underline{\underline{17}}$ | $\underline{\underline{20}}$ | $\underline{\underline{10}}$ | $\underline{\underline{15}}$ |

Assume that machine hours per unit required to produce the components are:

> Machine hours

| W | 4 |
| :--- | :--- |
| X | 5 |
| Y | 3 |
| Z | 6 |

The total machine hours available are 27000 hours during the budget period.
Required:
Advice the companies on the most profitable products
(b) XYZ Co. Ltd has established the following standard mix of a product which has an
output of a 9 liters of product a
5L of materials X @ sh. 735
3L of material Y @ sh. 515
2L of material Z@sh. 2 4

Standard loss of $10 \%$ is expected to occur
Actual results were as follows
53000 L of X @ sh. 7 371, 000

28000 L of Y @ sh. 5.3 148,400
19000 L of Z @ sh. 2.2 41,800
$\underline{\underline{100,000}}$
$\underline{\underline{561,200}}$

Actual output was $92,700 \mathrm{~L}$ of material A

## Required

Calculate
Materials price Variance (4 marks)
Materials mix and Material yield (10 marks)

## QUESTION THREE

(a) The following information has been assembled by Sancross Products Ltd which manufacturers and retails products A and B . The details given below relate to the year commencing 1 July 2000:

|  | Standard | Product |  |
| ---: | :--- | :--- | :--- |
|  | Price per kg | A kg | kg |
| Direct material - M1 | Sh 4 | 15 | 20 |
| M2 | Sh 5 | 14 | 12 |
|  | Standard | Product |  |
| Direct labor - L1 | Rate per hour | A hours | B hours |
| L2 | Sh 8 | 20 | 15 |
|  | Sh 10 | 22 | 24 |

Fixed production overhead is applied on direct labour basis. Administration, selling and distribution expenses are recovered at the rate of $20 \%$ of production cost and profit loaded at $25 \%$ of standard production cost.

Product

|  | A | B |
| :--- | :--- | :--- |
| Sh "000" | sh "000" |  |
| Projected sales for the year | 12,033 | 10,053 |

Finished goods stock position at production cost is expected to be as follows:

|  | Product |  |
| :--- | :--- | :--- |
|  | A ${ }^{2} \times 000 "$ | B <br> sh "000" |
| 1 July 2000 | 3,000 | 2,000 |
| 30 June 2001 | 5,000 | 4,000 |

Direct material stocks valued at standard prices are as follows:

## Material

M1 M2

Sh "000"
sh "000
200
250
1 July 2000
220
270
For the year to 30 June 2001, fixed production overhead has been estimated at sh 1,800,000 and direct labour at $1,200,000$ hours.

No opening or closing work-in-progress is anticipated.

Required:
(a) Production budget in units.
(b) Direct materials cost budget.
(c) Purchases budget in value
(d) Direct labour cost budget

## QUESTION FOUR

Assume that ABC Ltd produces two products, product A and B and the following budget has been prepared.

|  | A | B | Total |
| :---: | :---: | :---: | :---: |
| Sales in units | 240,000 | 80,000 | 320,000 |
|  | Sh. | Sh. | Sh. |
| Sales @5/=, 10/= | 1,200,000 | 800,000 | 200,000 |
| Variable cost @ 4/=, 3/= | 960,000 | 240,000 | 1,200,000 |
| Contribution @ 1/=, 7/= | $\underline{240,000}$ | 560,000 | 800,000 |
| Total fixed cost |  |  | 600,000 |
| Profit |  |  | $\underline{\mathbf{2 0 0 , 0 0 0}}$ |

Required:
(a) Compute the break-even point in total and for each of the products. (10 marks)
(b) Explain three methods of transfer pricing.
(c) Discuss five non-financial measures that can be adopted to measure performance in performance appraisal.

